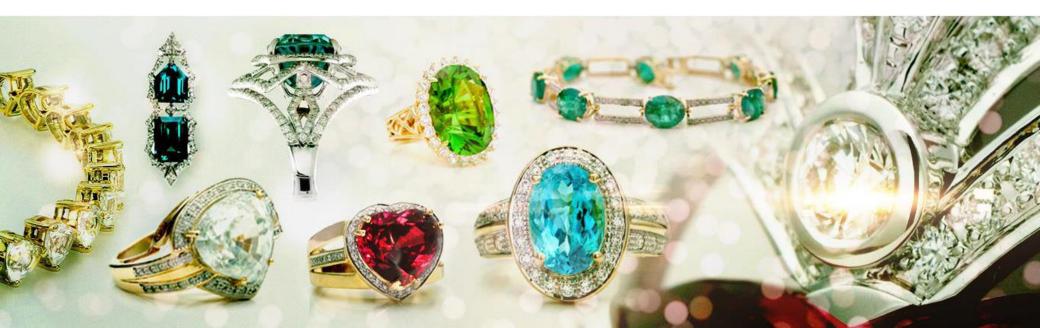
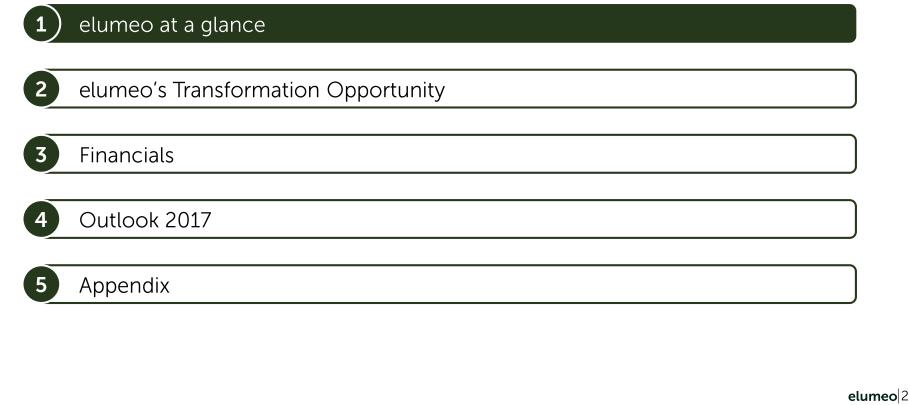
# elumeo

**Investor Presentation** September 2017

#### The leading electronic retailer for gemstone jewelry in Europe



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#### elumeo at a glance

#### Key facts

- elumeo is the leading manufacturer and electronic retailer of gemstone jewelry in Europe
- Our mission is to make fine jewelry an affordable luxury for everyone
- We are positioned as the price leader, selling one of the widest product ranges at the most competitive prices

#### elumeo's success story

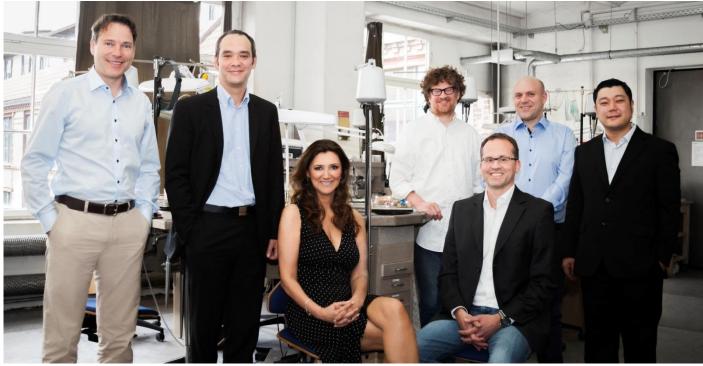
#### Key financials and key performance indicators

	2009 <sup>(1)</sup>	<b>2016</b> <sup>(2)</sup>	CAGR 09-16
Revenues (€m)	19.2	71.5	20.7%
Products sold <sup>(3)</sup>	291k	894k	17.4%
Active customers <sup>(3)(4)</sup>	35k	98k	15.9%
Unique visitors	237k	4.511k	52.3%
Countries	1	12	

2008 2010-2013 2014 2015 2016 Webshop Belaium • Webshop USA Foundation of • UK acquired • Formal merger<sup>(5)</sup> creating elumeo SE Schmuck.de acquired • Webshop Italv • Webshop in Spain and the Netherlands elumeo Italy launched • Juwelo France S.A.S Development of branded • Germany launched • Webshop France • Launch of Mobile App jewelry collections formed • Launch of first • Launch of TV App Cost leadership enhanced • Streamlining of online shop in organization and cost Germany effectiveness enhanced ROCKS & CO. A M A Y A N I NEW YÖRK GEMSTC JUWELO Cavill IF LANCE FISCHEI schmuck.de Molloy

(1) Juwelo Germany; (2) elumeo Group; (3) 2016 data shown post returns for elumeo Group; (4) Active customers defined as customers who purchased and did not return at least one product during the corresponding year; (5) Merger between the production, trading and distribution companies, which started their operations through a Joint Venture formed in 2008

#### Management team: more than 70 years of combined professional experience



**Boris Kirn** Chief Operating Officer CEO at K1010 and various management positions at Hewlett-Packard

#### Thomas Jarmuske

Chief Merchandising Officer 15 years of media and TV experience 6 years in gemstone merchandising

2003

**Bernd Fischer** Deborah Cavill Chief Financial Officer Non-executive Board member More than 10 years of Experienced jewelry designer since management experience as CFO

#### Wolfgang Boyé

Chairman of the Board 10 years of electronic retailing experience

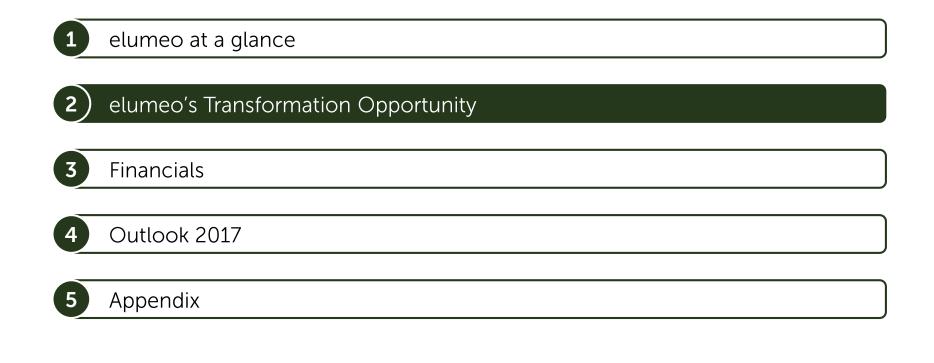
Mitsunari Yoshimoto Chief Production Officer Gemstone buyer with more than 10 years of experience

#### Don Kogen

Vice Chairman of the Board More than 20 years of experience in the gemstone and jewelry industry

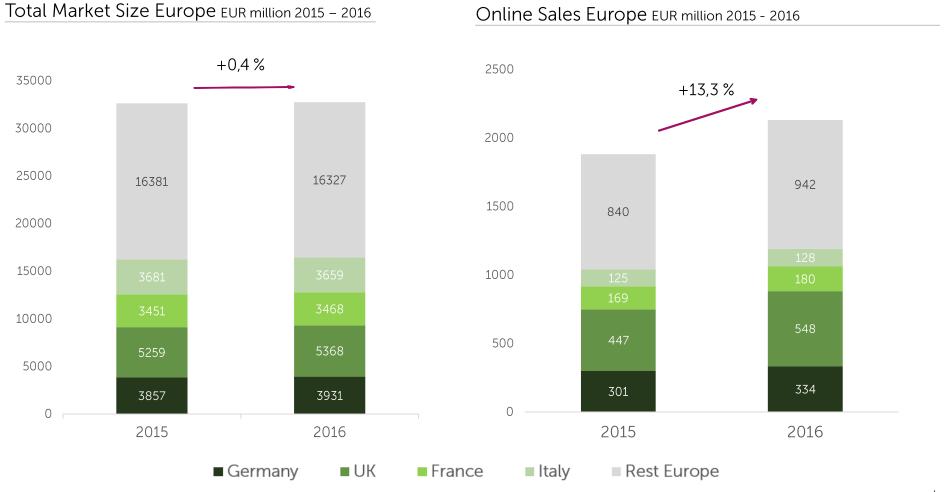


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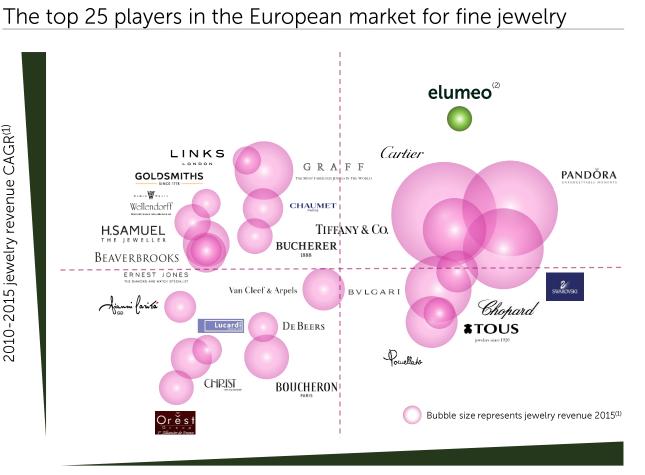


#### Europe's Online Jewelry Market continues to grow at double-digit rate



Source: Euromonitor International Passport 2017, historic fixed 2016 exchange rates

#### Huge transformation opportunity ahead



#### Key Facts

- Sizeable market of € 32.8 bn
- Italy, France, UK and Germany account for 70% of the market
- Highly fragmented, no player holds more than 6% market share
- Still very national market with ٠ only a few of the players active in multiple countries

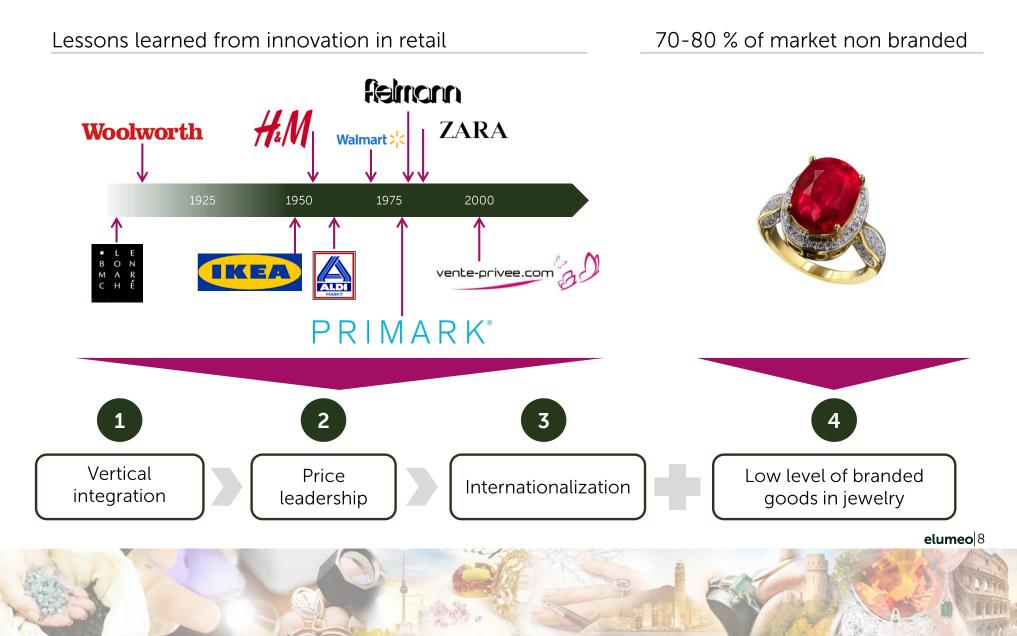
#### European presence (in % of European market size) $^{(3)}$

(1) Top 20 European jewelry retailers according to Euromonitor (Fine jewelry excluding accessories and costume jewelry). Based on 2015 revenues (2) elumeo added by elumeo's management (3) Information gathered by elumeo's management from public sources as of June 2017

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# 2010-2015 jewelry revenue CAGR<sup>(1)</sup>

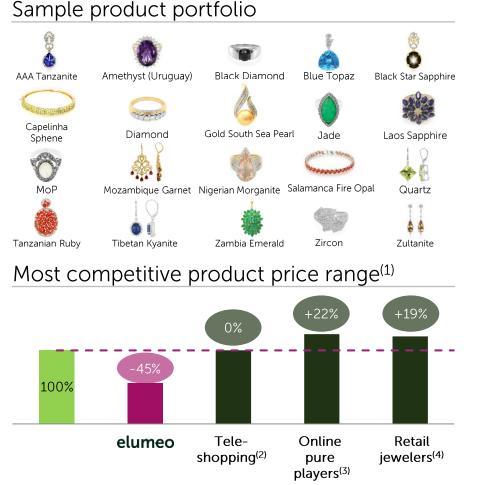
#### Transformation will be driven by four forces



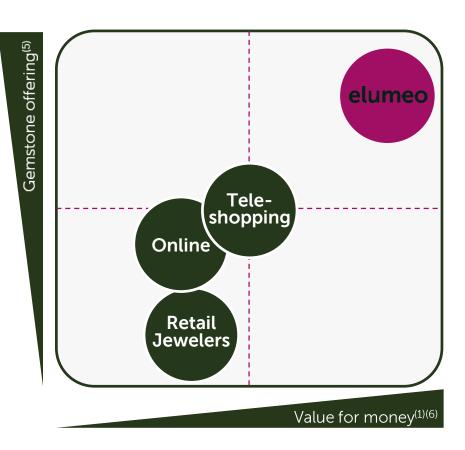
#### Three pillars provide strong competitive advantages

Vertically integrated and scalable Multiple electronic distribution Live and interactive sales value chain channels features @ Online Bidding Interactive TV Mobile App Trad. Internet Sourcing Production Distribution Customer Gemstone jewelers Ē  $\bigcirc$ Shopping Personal Mobile elumeo Integrated Sour elumeo Production & Customer Gemstone cing Distribution APP 3854 Mobile App Classic TV Up to 4 times faster and strong 0800 227 44 11 price advantage Smart TV Presence in all Video content Fast reaction times and electronic distribution transports both facts low production cost and emotion channels

#### elumeo makes fine jewelry an affordable luxury for everyone



#### Positioning towards affordable luxury



(1) Based on elumeo's market observations between Nov-14 and May-15. Based on the average variance of each item of a selection of 12 comparable jewelry items to the average price of this selection; (2) HSE24, QVC and GEMS TV; (3) Amazon.de, Rakuten.de and Valmano.de; (4) Include Berlin branches of Christ, Wempe, Juwelier Fidan, Goldschmiede Hahs, Juwelier und Goldschmied Lutz Bugday, Beckmann & Schönherr, Schmuckmanufaktur, Juwelier am Tauentzien; (5) Number of gemstone variations; (6) Pricing position relative to competitors, based on elumeo's market observation as explained in footnote (1), (2), (3) and (4)

#### elumeo's customers continue to show high level of loyalty



Revenue per Customer 2012-16 (€)



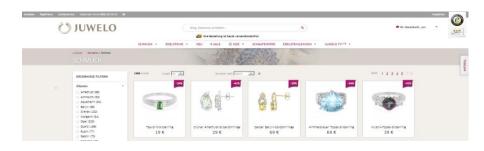
(1) Calculated as total pieces sold for the year (after returns) divided by total customers;

(2) Average of the percentage increase of the ASP of customer cohorts per year with one cohort created for each business year

# Continuous investment in elumeo's eCommerce platforms to achieve 24/7 customer access

#### Online Shop

- Websites currently available in several European languages such as German, English, Italian, French, Dutch and Spanish
- Proprietary multi language product database allows fast expansion in new language areas
- Planned launch of more than 10 additional local language websites to further increase customer reach
- Significant increase of unique visitors and number of online sessions





Unique vistors

#### Online page views (million)<sup>(1)</sup>

Unique visitors ('000)<sup>(1)</sup>



Online page views (million)

(1) elumeo Group – derived from internal reporting

#### elumeo's growth strategy founded on three pillars

1

#### Enhance cost leadership

- Optimise production
- Automate logistics
- Leverage purchasing power

#### 2) Drive digitalisation

- Rollout of Mobile App and Bidding Agent across Europe
- Mobile App including video stream
- Further development of Smart TV App

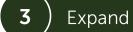
#### Expand

- Broaden product offering
- Establish at least 10 more local language webshops
- Launch of two new markets with local operations by 2019

#### elumeo made progress on all three strategic areas in 2015 and 2016



) Drive digitalisation





- New Factory in Chanthaburi
- Automated warehouse in the UK and Germany
- Agile integrated gem buying



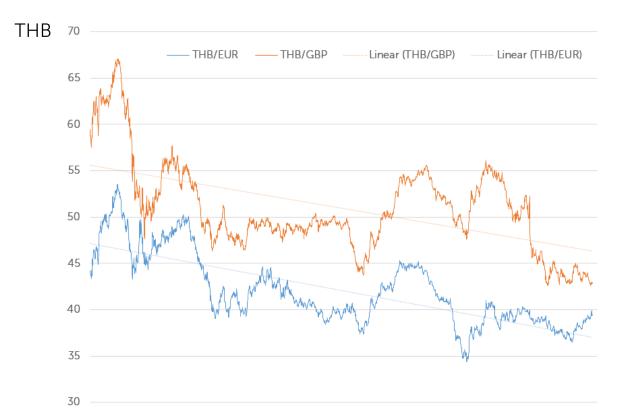
- Enhanced customer experience in Germany
- Mobile Apps in GER, ITA, FR
- Mobile App in the UK
- Smart TV Apps for Samsung, Android TV, Amazon Fire TV

- Webshop Belgium
- Webshop USA
- Schmuck.de acquired
- Webshop USA
- Webshop Italy
- Juwelo France S.A.S. formed





## The gains in efficiency have been offset by the historically low exchange rate between Thai Baht and Euro/GBP



The THB/€ exchange rate directly drives gemstone and labor cost as well as third party purchases in the COGS

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- These cost comprise more than 65% of total COGS
- As a consequence elumeo group has experienced considerable pressure on gross margins since 2017

2008 2009 2010 2011 2012 2013 2014 2015 2016 2017





#### Cost of operations have been reduced significantly

#### Selling Expenses

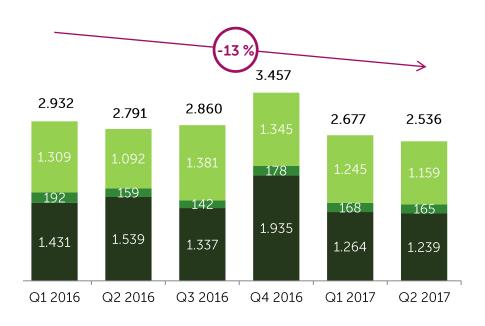


■ Broadcasting and channel rental costs ■ Personnel expenses

Sales and marketing expenses

Depreciation and other

#### Administrative Expenses (1)

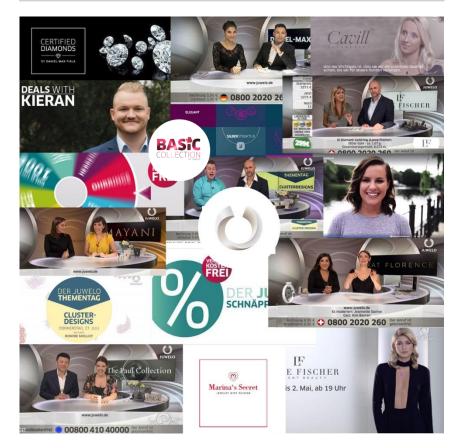


Personnel expenses Depreciation and amortisation Other administrative expenses

(1) Excluding SOP related cost and foreign currency translation

#### Germany and Italy are back on track

### Recently introduced new formats and sales initiatives



Revenue Development Germany and Italy  $(\in)^{1}$ 



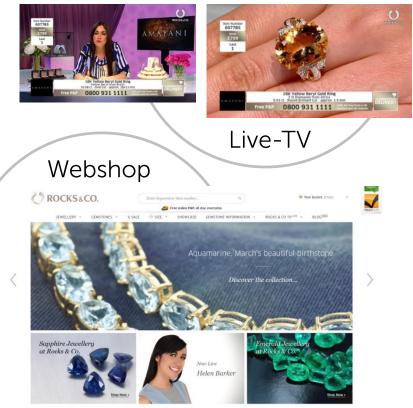
(1) Unaudited Source: Quarterly release Q2 2017, unaudited

#### UK activities restructured in 2016 and relaunched in March 2017

#### Restructuring approach

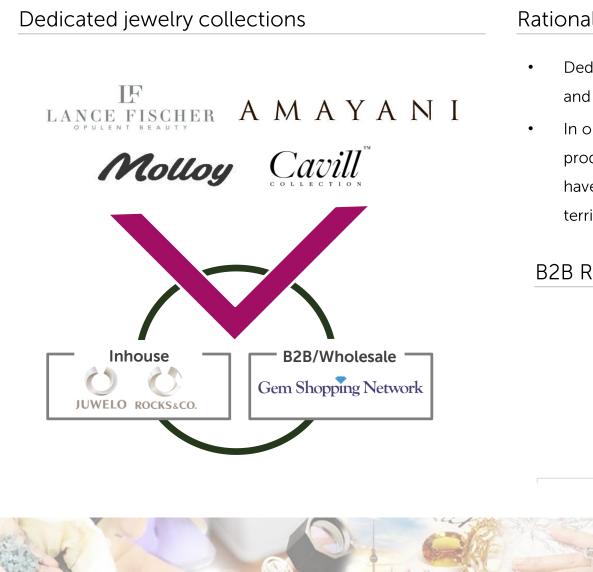
- Rocks & Co has moved from DVB-T to DVB-T2 as distribution standard resulting in a significant reduction in distribution cost
- The workforce has been radically reduced resulting in a much more streamlined organization
- Rocks & Co's positioning in the market has been focused fully on high end jewelry starting at approx. 1.000 GBP

#### Redesign and relaunch of Rocks & Co



Recent Auctions

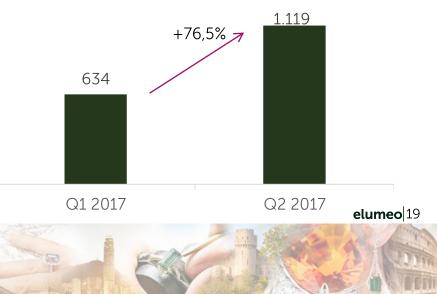
#### New collections have been developed both for In-house presentation and the developing B2B business



#### Rationale

- Dedicated jewelry collections have been developed and have been launched across the group
- In order to achieve a better utilization of our production capacity in Thailand these collections have also been offered to wholesale customers in territories without a local presence

#### B2B Revenue Development (€ '000)



#### eCommerce continues to show highest growth-rates

Development of continental European eCommerce (€ Mn.)



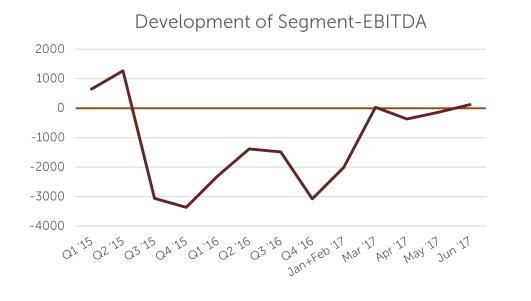
#### Key facts

- elumeo's continued investment into eCommerce has resulted in an increase of revenues in this field
- Share of web-only new customers for Germany increased from 56% in Q2 2016 to 59% in Q2 2017<sup>(1)</sup>
- Share of eCommerce sales increased from 32,7% in H1 2016 to 36,6% in H1 2017
- eCommerce sales in the UK dropped mainly due to lower revenues from personal shopping but are in line with overall reduction of business volume

(1) Unaudited Source: Quarterly release Q2 2017, unaudited

#### elumeo has returned to profitability as expected

#### Development Segment EBITDA

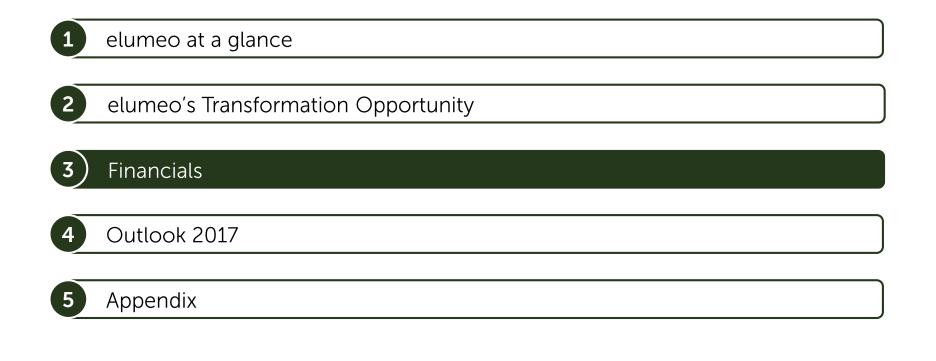


■ Segment EBITDA in €m

#### Key Highlights

- After challenging results in 2015/2016 elumeo SE shows significantly improved profitability in H1 2017 again
- Significant reduction in operating costs in all major sales territories and in Overhead
- B2B activities improved in Q2 2017 versus Q1 2017 and expect to grow further in H2 2017

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#### Summary of H1 2017 results

Group's total sales for H1 2017 increased by 3% to EUR 36.3 million after EUR 35.2 million in H1 2016

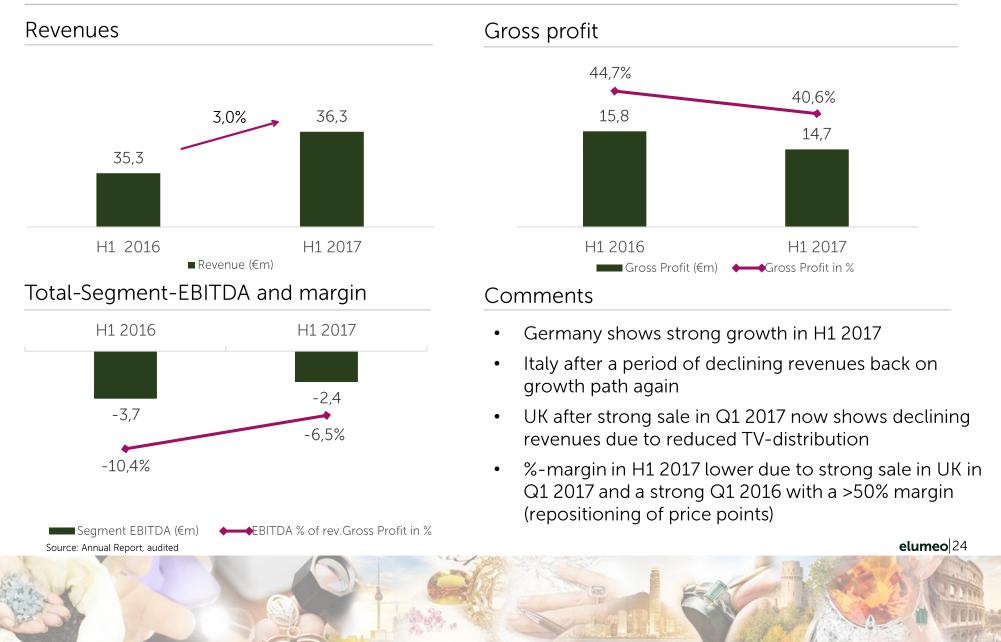
- Germany with strong growth of 19% in H1 2017 while still double digit growth in Q2 with 11% against the respective prior year period. New programming schedules have driven revenues and margins and have been very well received by German customers
- Italy back on growth path with 11% in Q2 2017 against Q2 2016. New programming schedules and guest shows driving revenues and margins and start being accepted by Italian customers.
- United Kingdom showed decline in revenues in Q2 2017 as expected. Costs have been significantly reduced leading to improved results overall. Further steps needed to return to profitability in the United Kingdom.
- B2B Business in the US showed strong growth in Q2 2017 versus Q1 2017 from TEUR 634 to TEU 1.119

Gross margin Q2 2017 with 42,5% improved compared to Q2 2016 with 40,3% and Q1 2017 with 38.4%.

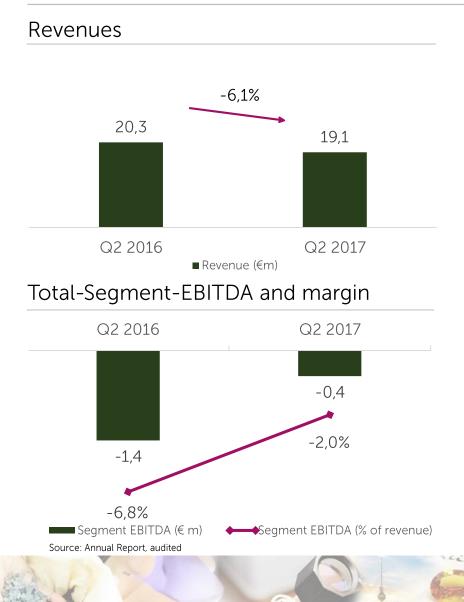
Strong EUR caused FX gains of TEUR 895 leading to a positive EBITDA of TEUR 431

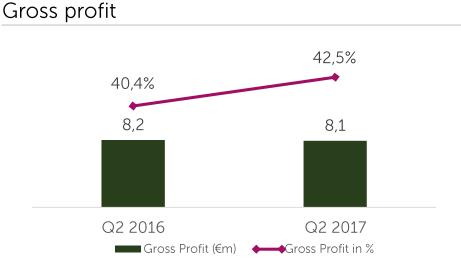
Source: Annual Report, audited

#### H1 2017 vs. H1 2016 performance – Overview



#### Q2 2017 vs. Q2 2016 performance – Overview





#### Comments

- Sales in Q2 driven by good performance of Germany and Italy. United Kingdom declined as expected. B2B shows good growth in Q2 2017 versus Q1 2017
- Gross margin in Q2 2017 slightly improved due to higher share of self-produced jewelry compared to Q2 2016

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• Cost-reductions show positive impact on the improved Total-Segment-EBITDA

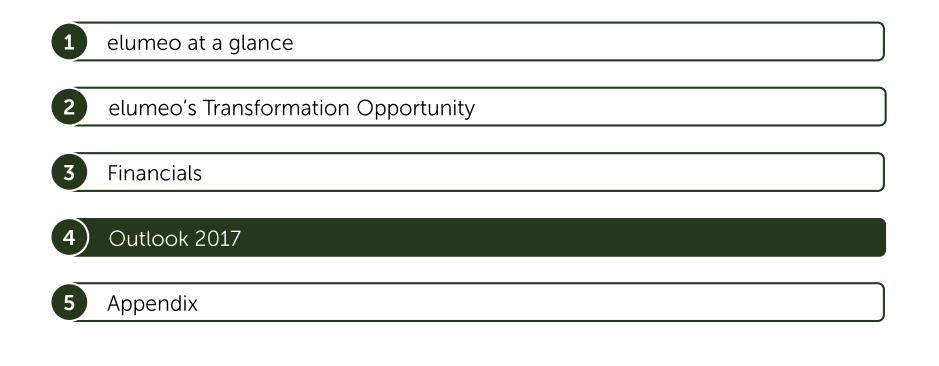
EUR thousand   % of revenue	Note	Q2 20	017	Q2 20	016	QoQ in %	1 Jar 30 Jun		1 Jar 30 Jun		HoH in %
Revenue	(4.)	19.087	100,0%	20.323	100,0%	-6,1%	36.319	100,0%	35.253	100,0%	3,0%
Cost of goods sold	(5.)	10.975	57,5%	12.122	59,6%	-9,5%	21.581	59,4%	19.482	55,3%	10,8%
Gross profit		8.112	42,5%	8.201	40,4%	-1,1%	14.738	40,6%	15.772	44,7%	-6,6%
Selling expenses	(6.)	6.424	33,7%	7.295	35,9%	-12,0%	13.078	36,0%	14.658	41,6%	-10,8%
Administrative expenses	(7.)	2.040	10,7%	4.237	20,8%	-51,8%	5.427	14,9%	7.876	22,3%	-31,1%
Other operating income	(8.)	360	1,9%	72	0,4%	396,4%	664	1,8%	84	0,2%	691,7%
Earnings before interest											
and taxes (EBIT)		8	0,0%	-3.259	-16,0%	100,3%	-3.103	-8,5%	-6.679	-18,9%	53,5%
Interest income		0	0,0%	1	0,0%	-79,0%	0	0,0%	1	0,0%	-79,1%
Interest and similar expenses		-164	-0,9%	-145	-0,7%	-12,7%	-330	-0,9%	-285	-0,8%	-15,7%
Financial result	(9.)	-163	-0,9%	-144	-0,7%	-13,3%	-329	-0,9%	-284	-0,8%	-16,0%
Earnings before											
income taxes (EBT)		-155	-0,8%	-3.403	-16,7%	95,4%	-3.433	-9,5%	-6.963	-19,8%	50,7%

adjusted expenses	Q2 2017	Q2 2016	varia	nce
selling expenses	6.424	7.295	-871	-11,9%
admin expenses	2.562	2.791	-228	-8,2%
Adjusted SG&A	8.986	10.086	-1.100	-10,9%

#### Revenue split by Country

	Q2 20	)17	Q2 20	)16	QoQ	1 Jar	1 -	1 Jan	-	НоН
EUR thousand   % of revenue from product sales					in %	30 Jun	2017	30 Jun 3	2016	in %
Germany	13.740	72,0%	12.382	61,0%	11,0%	25.402	70,0%	21.348	60,6%	19,0%
Italy	2.494	13,1%	2.241	11,0%	11,3%	4.860	13,4%	5.174	14,7%	-6,1%
United Kingdom	1.700	8,9%	4.041	19,9%	-57,9%	4.222	11,6%	6.740	19,1%	-37,4%
Other countries	1.144	6,0%	1.646	8,1%	-30,5%	1.809	5,0%	1.966	5,6%	-8,0%
Revenue from product sales	19.077	100,0%	20.310	100,0%	-6,1%	36.293	100,0%	35.227	100,0%	3,0%

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In 2017 elumeo will benefit from a large number of initiatives to reduce operational cost

- Efficiency has been increased in all territories resulting in a higher productivity and lower cost
- As a result cost of reach and personnel costs have been reduced in all territories

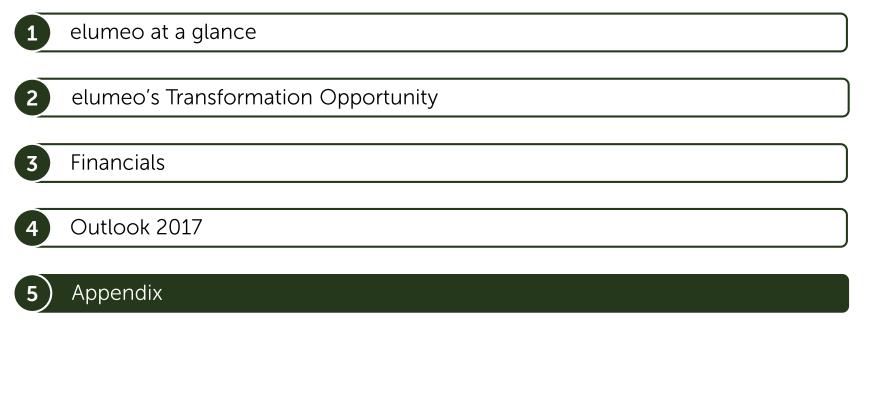
After a challenging first half year in 2016, sales have showed better results in HY2 2016. This trend has gained momentum during the first half of 2017

- The newly introduced sales formats continue to produce good results with a rollout of new collections of jewelry across all territories
- In the USA elumeo has successfully launched some of its collections in B2B transactions resulting in a better utilization of the capacity of the factory

Returning elumeo Group to profitability while improving liquidity remains the top priority in 2017. Following the successful restructuring of the Group, elumeo plans to achieve a positive total-segment-EBITDA in Q2-Q3 2017.



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Sales division Others

Total

Group functions & eliminations

		-	L Jan - 30	Jun 2017		
EUR thousand   % of (segment) revenue	Revenue		Gross profit		Segm EBIT	
Sales division Germany & Italy Sales division Others Group functions & eliminations	30.288 6.031 0	83,4% 16,6% <u>0,0%</u>	12.211 1.215 1.311	40,3% 20,2% n.a.	-666 -1.421 -267	-2,2% -23,6% n.a.
Total	36.319	100,0%	14.738	40,6%	-2.354	-6,5%
		1	L Jan - 30	Jun 2016		
EUR thousand   % of (segment) revenue	Reve	nue	Gro pro		Segm EBIT	
Sales division Germany & Italy	26.548	75,3%	11.266	42,4%	-1.843	-6,9%

8.706

35.253

0

24,7%

0,0%

100,0% 15.772

3.281

1.225

37,7%

n.a.

44,7% -3.677

-1.543

-291

-17,7%

-10,4%

n.a.

#### Split of Selling expenses

EUR thousand   % of revenue	Q2 2(	)17	Q2 20	)16	QoQ in %	1 Jan - 30 Jun 2017		1 Jan 30 Jun i		HoH in %
Broadcasting and channel rental costs	2.439	12,8%	3.456	17.0%	-29,4%	5.053	13,9%	7.090	20,1%	-28,7%
Personnel expenses	1.577	8,3%	1.633	8,0%	-29,4%	3.204	8.8%	3.220	9,1%	-20,7%
Expenses for external personnel services	301	1,6%	362	1,8%	-17,0%	635	1,7%	716	2,0%	-11,3%
Sales and marketing expenses	686	3,6%	460	2,3%	49,0%	1.353	3,7%	858	2,4%	57,7%
Depreciation and amortisation	140	0,7%	140	0,7%	0,3%	280	0,8%	282	0,8%	-0,4%
Other selling expenses	1.280	6,7%	1.244	6,1%	2,9%	2.553	7,0%	2.493	7,1%	2,4%
					`					
Selling expenses	6.424	33,7%	7.295	35,9%	-12,0%	13.078	36,0%	14.658	41,6%	-10,8%

- Decrease of broadcasting costs mainly UK and Italy
- Sales & Marketing costs increased reflecting increased web shop business
- Other selling expenses include
  - Payment costs
  - Telephone platform
  - Presenter and Producer



EUR thousand   % of revenue	Q2 2017		Q2 2016		QoQ in %	1 Jar 30 Jun		1 Jan - 30 Jun 2016		HoH in %
Personnel expenses	1.239	6,5%	1.539	7,6%	-19,5%	2.503	6,9%	2.970	8,4%	-15,7%
Depreciation and amortisation	165	0,9%	159	0,8%	3,6%	333	0,9%	351	1,0%	-5,2%
Equity-settled share-based payments	85	0,4%	110	0,5%	-22,0%	188	0,5%	250	0,7%	-24,8%
Losses from foreign currency translation	-608	-3,2%	1.336	6,6%	-145,5%	0	0,0%	1.903	5,4%	-100,0%
Other administrative expenses	1.158	6,1%	1.092	5,4%	6,1%	2.404	6,6%	2.401	6,8%	0,1%
Administrative expenses	2.040	10,7%	4.237	20,8%	-51,8%	5.427	14,9%	7.876	22,3%	-31,1%

- Personnel expenses decreased (cost saving)
- Losses from foreign currency translation from Q1 2017 reversed in Q2 2017
- Other administrative expenses include
  - Rent and ancillary costs
  - Executive Board remuneration
  - Travelling expenses
  - Fees for consulting and Audit



EUR thousand   % of revenue	Note	Q2 20	)17	Q2 20	016	QoQ in %	1 Jar 30 Jun		1 Jar 30 Jun		HoH in %
Total segment EBITDA		-379	-2,0%	-1.379	-6,8%	72,5%	-2.354	-6,5%	-3.677	-10,4%	36,0%
Effects from foreign currency translation Equity-settled share-based remuneration	(7.)	895 -85	4,7%	-1.336 -110	-6,6%	167,0% 22,0%	287 -188	0,8%	-1.903 -250		115,1% 24,8%
Segment reconciliation items	(17.)	809	4,2%	-1.446	-7,1%	156,0%	99	0,3%	-2.153		104,6%
EBITDA		431	2,3%	-2.825	-13,9%	115,2%	-2.255	-6,2%	-5.831	-16,5%	61,3%
Depreciation and amortization on property, plant and equipment and intangible assets	(14.)	-422	-2.2%	-433	-2,1%	2,5%	-848	-2.3%	-848	-2,4%	0,0%
EBIT	. ,	8	0,0%	-3.259		100,3%	-3.103	-8,5%	-6.679		53,5%
Income tax Financial result	(10.) (9.)	-141 -163	-0,7% -0,9%	43 -144	0,2% -0,7%	-425,3% 	-66 -329	-0,2% -0,9%	-274 -284	-0,8% -0,8%	75,9% -16,0%
Earnings for the period		-297	-1,6%	-3.359	-16,5%	91,2%	-3.499	-9,6%	-7.237	-20,5%	51,7%

#### **Balance sheet**

#### ASSETS

EUR thousand   % of balance sheet total	Note	30 June	2017	31 Dec	2016	Change in %
Non-current assets	<i>.</i>	0.07		0.05		
Intangible assets	(14.)	827	1,4%	925	1,5%	-10,5%
Property, plant and equipment	(14.)	10.399	17,5%	11.244	18,1%	-7,5%
Other financial assets	(16.)	507	0,9%	522	0,8%	-2,9%
Other non-financial assets	(16.)	1.937	3,3%	2.020	3,3%	-4,1%
Deferred tax assets	(22.)	1.524	2,6%	1.465	2,4%	4,0%
Total non-current assets		15.194	25,6%	16.177	26,1%	-6,1%
Current assets						
Inventories	(15.)	36.904	62,1%	38.933	62,7%	-5,2%
Trade receivables		3.820	6,4%	3.473	5,6%	10,0%
Receivables due from related parties	(25.)	227	0,4%	279	0,4%	-18,6%
Other financial assets	(16.)	81	0,1%	82	0,1%	-0,8%
Other non-financial assets	(16.)	1.725	2,9%	1.309	2,1%	31,7%
Cash and cash equivalents		1.472	2,5%	1.837	3,0%	-19,8%
Total current assets		44.229	74,4%	45.912	73,9%	-3,7%
Total assets		59.423	100,0%	62.089	100,0%	-4,3%



#### **Balance sheet**

#### EQUITY & LIABILITIES

EUR thousand   % of balance sheet total	Note	30 June	2017	31 Dec	2016	Change in %
Equity						
Issued capital	(17.)	5.500	9,3%	5.500	8.9%	0.0%
Capital reserve	(17.)	34.050	57,3%	33.862	54,5%	0,6%
Retained losses		-8.907	-15,0%	-5.408	-8,7%	-64,7%
Foreign currency translation reserve	(13.)	4.057	6,8%	5.022	8,1%	-19,2%
Total equity		34.700	58,4%	38.975	62,8%	-11,0%
Non-current liabilities						
Financial debt	(18.)	3.658	6,2%	4.011	6,5%	-8,8%
Other non-current financial liabilities	(19.)	424	0,7%	573	0,9%	-26,1%
Provisions		642	1,1%	602	1,0%	6,6%
Other non-financial liabilities	(20.)	25	0,0%	25	0,0%	0,0%
Total non-current labilities		4.748	8,0%	5.211	8,4%	-8,9%
Current liabilities						
Financial debt	(18.)	9.629	16,2%	8.904	14,3%	8,1%
Other financial liabilities	(19.)	304	0,5%	311	0,5%	-2,2%
Provisions		272	0,5%	684	1,1%	-60,3%
Liabilities due to related parties	(25.)	13	0,0%	11	0,0%	24,3%
Trade payables		7.489	12,6%	6.181	10,0%	21,2%
Advance payments received		361	0,6%	111	0,2%	224,4%
Other non-financial liabilities	(20.)	1.907	3,2%	1.701	2,7%	12,1%
Total current liabilities		19.975	33,6%	17.903	28,8%	11,6%
Total aquity & liabilities		50 427	100.0%	62.090	100.0%	
Total equity & liabilities		59.425	100,0%	62.089	100,0%	-4,3%

#### **Cash Flow Statement**

- EUR thousand	Note	1 Jan - 30 Jun 2017 -	1 Jan - 30 Jun 2016	HoH in %
Earnings before taxes (EBT)		-3.103	-6.679	53,5%
+/- Depreciation and amortisation on non-current assets	(14.)	+848	+848	0,0%
+/- Increase/decrease in provisions		-372	+60	-716,1%
+/- Equity-settled share-based remuneration	(17.)	+188	+250	-24,8%
+/- Other non-cash expenses/income and items		-977	+1.276	-176,6%
+/- Loss/gain on disposal of non-current assets		+4	0	n.a
+ Proceeds from interest income		+0	+1	-90,7%
- Interest expenses paid		-365	-526	30,7%
- Income tax paid		0	-164	100,0%
-/+ Increase/decrease in inventories	(15.)	+2.028	-523	487,5%
-/+ Increase/decrease in other assets		-708	-181	-291,3%
+/- Increase/decrease in other liabilities		+1.763	-64	>1.000%
<ul> <li>Cash flow from operating activities</li> </ul>	(21.)	-693	-5.702	87,8%

• Other non cash expenses mainly relate to FX-result

#### **Cash Flow Statement**

- EUR thousand	Note	1 Jan - 30 Jun 2017 -	1 Jan - 30 Jun 2016	HoH in %
<ul> <li>Payments for investments in intangible assets</li> </ul>		-7	-60	88,1%
<ul> <li>Payments for investments in property, plant and equipment</li> </ul>		-109	-682	84,0%
+ Proceeds from sale of intangible assets and property, plant and equipment		+1	0	n.a
<ul> <li>Cash flow from investing activities</li> </ul>	(21.)	-115	-742	84,5%
+ Proceeds from increase in financial debt		+2.049	+1.921	6,6%
- Payments for the redemption of financial debt		-1.842	-2.761	33,3%
+ Proceeds from increase in financial liabilties		-154	-131	-18,1%
<ul> <li>Cash flow from financing activities</li> </ul>	(21.)	+53	-971	105,5%
+/- Net increase/decrease in cash and cash equivalents		-755	-7.415	89,8%
+/- Effects of foreign currency translation on cash and cash equivalents		-1	-71	98,8%
+ Cash and cash equivalents on beginning of reporting period		+1.836	+13.498	-86,4%
<ul> <li>Cash and cash equivalents on end of reporting period</li> </ul>		+1.081	+6.012	-82,0%



#### **5**) Points of contact

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